

## Process for developing the next Strategic development plan (SDP)

INCOSAI will by the end of 2022 approve the new Strategic plan (2023-2028). The strategic plan sets the priorities for INTOSAI for the next period. The Strategic plan (SP) will be operationalized through the Strategic development plan (SDP). The SDP refers to a general strategy and working plan for the development of the framework towards a clear, consistent and adequate set of professional pronouncements and is an important instrument of decision for INTOSAI.

The 'framework' named INTOSAI FRAMEWORK OF PROFESSIONAL PRONOUNCEMENTS (IFPP) is the set of classification principles that defines how INTOSAI classifies all such pronouncements into a set of defined categories of principles, standards and guidance. These different categories aim to ensure that the purpose and status of each of these documents is clearly defined. INCOSAI's decision on the due process for the IFPP establishes the roles and responsibilities of the various parties in INTOSAI in the continued development and improvement of the IFPP (the classification principles) as well as the pronouncements (individual documents) included therein. It is one of the most fundamental requirements of due process that any initiative to develop, revise or withdraw INTOSAI professional pronouncements as well as any proposal to change and improve the scope or categories of the IFPP itself (the classification principles) is considered and decided on through the process of developing the SDP.

INTOSAI due process give the criteria for developing the SDP

*Decisions on the organisation of the planning process and the content of the plan shall be taken by the PSC Steering Committee with the consent of the chairs of the CBC and KSC, and shall be based on proposals elaborated by FIPP.*

Attached you will find the proposal for the planning process. This process plan is developed in cooperation between FIPP and PSC, KSC and CBC in February 2022 and finally agreed in June 2022.

### 1. The next plan to be approved in 2023

The current SDP expires by the end of 2022. In July 2021 it was agreed that the chairmanship of FIPP and the joint PSC Secretariat of the SAI of Brazil and ECA should work closely together to develop an initial proposal on a good process for developing the next SDP. It was also agreed that it would not be possible to develop a new plan already by 2022. Due to the COVID-pandemic, the delayed progress of 'Component 1' and our common ambitions to improve the SDP planning process it was a joint decision of the chairmanships of PSC and FIPP that we needed to set a more realistic timeframe aiming for approval of a new SDP in 2023 rather than 2022. With the preliminary conclusions from Component 1 available and with no further delays, we are able to move forward in order to have a SDP ready for approval by Governing Board in 2023.

### 2. The link between the SDP and the Component 1 initiative

The current SDP (2020-2022) included an initiative to review the IFPP. This initiative called 'Component 1' is now close to the finish line. Through their review the PSC Secretariat has gathered inputs from various SAI representatives and INTOSAI bodies. The final report on the initiative will be presented to the PSC SC at the meeting in September 2022 and ended, for then to feed into and be considered through the SDP planning process.

As some of the findings from the Component 1 could be interpreted to involve fundamental changes in the IFPP and a potentially far-reaching restructuring of the ISSAIs this should be carefully analysed further within a long term vision. Such changes will influence SAIs worldwide as national standards, guidelines and other supporting material need to be updated and implemented.

INTOSAI and a large number of SAIs have over many years invested considerable resources in establishing and following a strong and credible process for developing and approving INTOSAI's professional pronouncements. The professional pronouncements are the documents that serve to pronounce INTOSAI's views on the role and function of SAIs and the professional quality requirements to public-sector auditing. Changing the IFPP in accordance with the preliminary conclusions of the Component 1 may require SAIs to change focus from improving today's practice to updating national guidelines, handbooks, manuals and so forth but more important will reject the tremendous amount of work done both in standard setting and in implementing the standards.

The development of the IFPP and the ISSAIs is a stepwise process. The due process for the IFPP has been established by INTOSAI in order to ensure that each step is thoroughly considered in an orderly manner through INTOSAI bodies that are established for the purpose and have a sufficiently broad representation and reliable decision-making processes. The ability to follow the established due process is one of the key benchmarks for a credible and reliable standard-setter.

Component 1 is an initiative launched by the PSC Secretariat for the purposes of gathering views and inputs from the INTOSAI community. This provides a valuable feed-back that reflects the current stage of development. The findings of the Component 1 should therefore feed into the SDP process as a finalization of the initiative to ensure that the SDP reflects all initiatives and allow for a public consultation.

### 3. Developing the content of the plan

For the SDP to be of high quality, reflecting the needs of INTOSAI members and to be supported by the different INTOSAI bodies, the plan need to be developed with consultation with relevant stakeholders. As mentioned above, due process set the criteria for developing the SDP:

*The strategic development plan shall assemble all initiatives to develop, revise or withdraw professional pronouncements. Any INTOSAI member or other interested parties may provide suggestions in this regard for consideration and prioritisation in the planning process. The planning process shall include public consultations to encourage input from all interested parties as a minimum every three years.*

Following the previous SDP process, FIPP received input from PSC-SC and other INTOSAI bodies on how to improve the next SDP process. In developing the next SDP relevant sources of information will be analysed by FIPP and PSC, KSC and CBC including the IDI global stocktaking report, feedback to the SP relevant to the IFPP, the Component 1 preliminary conclusions and final report, the feedback from the ISLO network and feedback/conclusions from IRCP<sup>1</sup>. We would also like to highlight the following:

- Spring 2022 subcommittees and working groups were asked to give inputs to FIPP including list of plans and potential projects influencing the content of IFPP
- Before a draft is sent out to the INTOSAI community the subcommittees and working groups will be invited to consultations to ensure the draft plan reflects their plans and needs in a relevant way

With the attached process plan we believe relevant feedback and learning from the previous SDP process have been addressed in a relevant way.

---

<sup>1</sup> INTOSAI-Region Coordination Platform

FIPP propose that the PSC Steering Committee (deciding with the consent of the Chairs of CBC and KSC) concludes the following and reflects the conclusion in the minutes:

1. The PSC Steering Committee approves the draft process plan allowing for the next plan to be approved in 2023.
2. The initiative Component 1 will be concluded to be finalized after the final report to the PSC SC in September 2022 and feed into the next SDP ensuring and in line with INTOSAI's due process for the IFPP.
3. The next SDP will be based on an analysis of relevant sources within INTOSAI and the process will ensure involvement from relevant INTOSAI bodies

The development of the next SDP is documented in [Information on the development and process of the new Strategic Plan 2023-2025 – INTOSAI FIPP](#) and will be updated throughout the process.